GRIFOLS

Executing on Key Priorities

2022 Full Year Results *February 28, 2023*



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This presentation contains forward-looking information and statements about GRIFOLS based on current assumptions and forecast made by GRIFOLS management, including pro forma figures, estimates and their underlying assumptions, statements regarding plans, objectives and expectations with respect to capital expenditures, synergies, products and services, and statements regarding future performance. Forward-looking statements are statements that are not historical facts and are generally identified by the words "expected", "potential", "estimates" and similar expressions.

Although Grifols believes that the expectations reflected in such forward-looking statements are reasonable, various known and unknown risks, uncertainties and other factors could lead to material differences between the actual future results, financial situation, development or performance of the Company and the estimates given here. These factors include those discussed in our public reports filed with the Comisión Nacional del Mercado de Valores and the Securities and Exchange Commission, which are accessible to the public. The Company assumes no liability whatsoever to update these forward-looking statements or conform them to future events or developments. Forward-looking statements are not guarantees of future performance. They have not been reviewed by the auditors of Grifols.

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2022 Full Year Results -2- GRIF







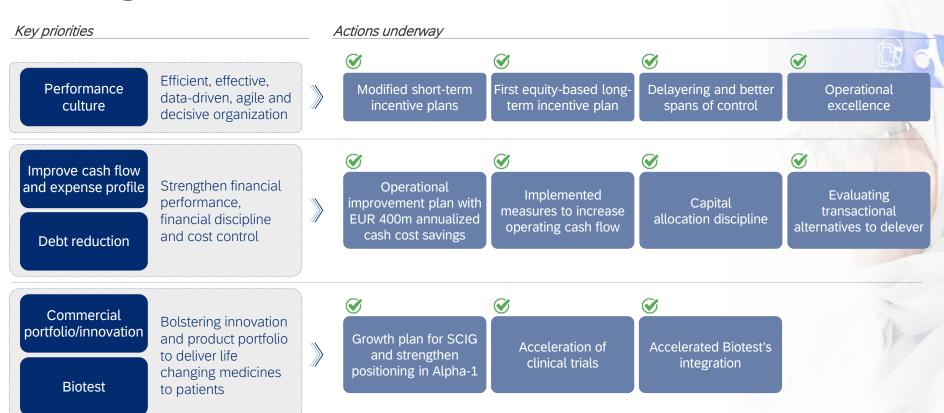
- 2. Performance by Business Unit
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» Key Priorities

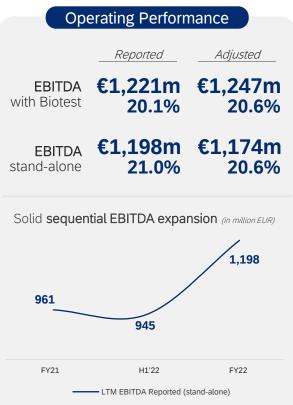
Executing on Our Priorities and Commitments

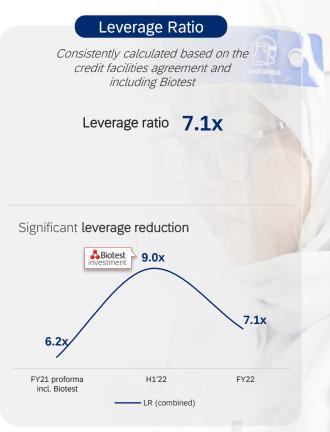


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Delivering Solid Performance While Meeting Guidance







Pivotal Year to Unlock Further Shareholder Value



Closed a transformational strategic transaction

to accelerate growth and innovation Accounting consolidation beginning May'22

96%+

voting rights

70% share capital

€1,600m Equity Value

€2,000m Enterprise Value

⊘ Unique opportunity to...

Accelerate R&D pipeline with two new plasma proteins to boost revenues and margins

Balance global footprint, expanding plasma, commercial footprint and operations in EMEA

Plasma

Balancing plasma volumes and cost per liter

to expand profitability

Plasma collections vs. FY'21

+25%

Q4'22 Cost per liter vs. July'22 peak

-10%

Q4'22 Donor fee vs. July'22 peak

-20%

* (U.S. data)

Canadian Blood Services



Agreement with CBS

to increase Canada's self-sufficiency in immunoglobulin medicines

2.4m IG grams/year provided by 2026

Innovation

FY22 milestones

- Xembify® (SCIG) approved in several EU countries and Australia for PID and SID
- Xembify® (SCIG) in SID-CLL: FDA IND approved
- Sign-off of a collaboration agreement with Endpoint Health to develop and commercialize an ATIII therapy in Sepsis
- Positive topline results of VISTASEAL™ (fibrin sealant) in biosurgery pediatric use study
- Accelerated patient enrollment plan for PRECIOSA (albumin in liver disease) and SPARTA (alpha-1 deficiency)
- Biotest Yimmugo® (IVIG NextGen) approved in Germany and Austria for patients with immunodeficiencies and immunomodulation
- FDA approves AlphaID™ At Home
- FDA approves Blood Typing Manager
- Biopharma
- Diagnostic

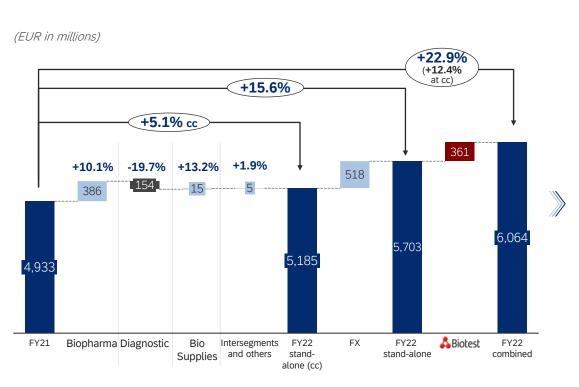
1. Key Priorities & 2022 Value Drivers

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Biopharma and Biotest Drive Double-Digit Revenues Growth



		FY22	6
	Grifols	Biotest	Combined
Revenues	5,703	361	6,064
% growth	+15.6%	-	+22.9%
% growth at cc	+5.1%	-	+12.4%
Biopharma	4,644	361	5,005
% growth	+21.7%	-	+31.2%
% growth at cc	+10.1%	-	+19.6%
Diagnostic	672	-	672
% growth	-13.8%	-	-13.8%
% growth at cc	-19.7%	-	-19.7%
Bio Supplies	146	-	146
% growth	+26.1%	-	+26.1%
% growth at cc	+13.2%	-	+13.2%
Others & Intersegments	241	-	241
% growth	+8.1%	-	+8.1%
% growth at cc	+1.9%	-	+1.9%

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» Performance by Business Unit | Biopharma (stand-alone figures)

Robust Growth Supported by Strong Underlying Demand for Key Proteins

04'22 FY22

+14.2% cc

+10.1% cc

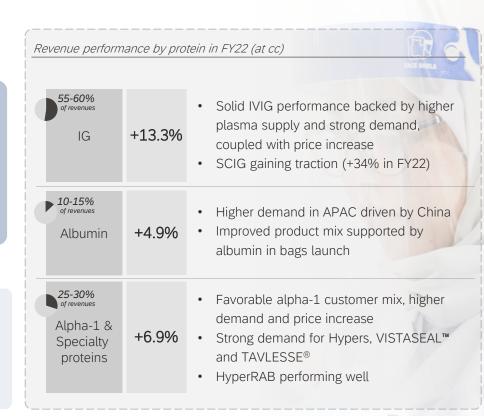
+29.5%

+21 7%

- Sales increased by low-double-digit driven by robust underlying demand and favorable product mix as Xembify® continues to gain weight
- Margins impacted by high cost per liter in the first half of 2022; 10% cash cost per liter decline in Q4'22 since July'22 peak, driven by donor compensation
- Plasma collections grew 25% underpinning growth

Commercial milestones

- Biotest Yimmugo® (IVIG NextGen) launched in Germany
- Market expansion of TAVLESSE® in Norway and Czech Republic; received NICE recommendation in UK
- VISTASEAL™ launched in Canada, Italy, Switzerland, Estonia, Latvia, Lithuania and Australia



2022 Full Year Results

Plasma Momentum Continues While Cost Per Liter Declines

Plasma Collections

Continuous improvement of plasma volumes

+25%
FY22 vs. FY21

+26% in U.S +32% U.S. Southern border

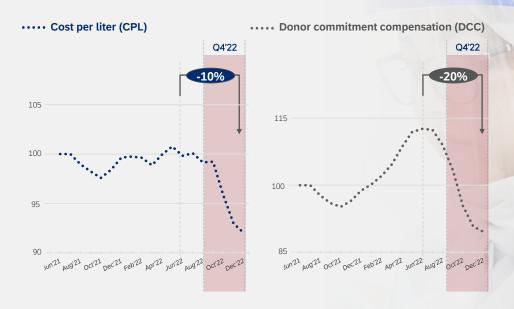
plasma centers

390+ plasma centers

- Solid plasma-center network with a focus on improving volumes per center
- Operational improvement plan addressing donor commitment compensation and other plasma operating costs through a range of efficiency measures
- Focus on increasing profitability per liter while collecting desired plasma volumes

Cost per Liter

Progressive decline mainly driven by donor commitment compensation



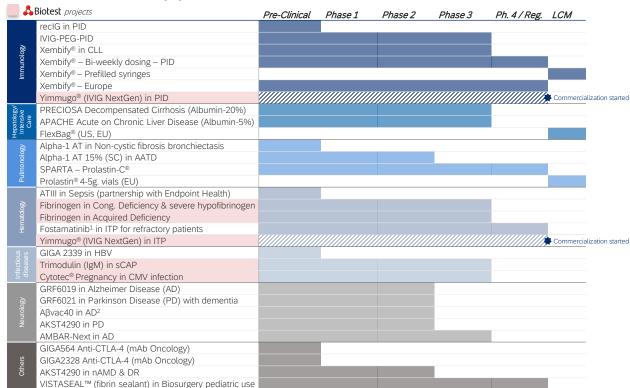
Note: Base 100: Q2'22; 3M average moving trend. Figures comparing Q4'22 average vs. July"22 (U.S. data)

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» Performance by Business Unit | Biopharma | Innovation

Positioned to Leverage Scale, Strengths and Expertise

Risk-value balanced pipeline



FY23 Key Milestones

H1'23

- Final results of Xembify® bi-weekly dosing study
- First patient enrolled and treated in the Xembify® SID-CLL study
- Final results of IVIG-PEG study
- Finalize enrollment of the PRECIOSA trial
- Alpha-1 AT 15% (subcutaneous) Phase 1/2 study advancement from single dose to repeat dose phase
- Biotest Trimodulin ph.III ESsCAPE trial study initiation
- Biotest Yimmugo® BLA FDA submission

H2'23

- · Finalize enrolment of the SPARTA study
- Biotest Fibrinogen AD ADFIRST trial completed and top line study results
- Biotest Cytotect (PreCyssion) last patient expected
- GIGA564 IND submission
- GIGA2339 pre-IND submission

¹ Licensed rights from Rigel Pharmaceuticals in EU and other countries; ² Project of Araclon (Grifols' invested company)

» Performance by Business Unit | Diagnostic

Blood Typing Outperformance Partially Offset NAT Donor Screening Decline

Q4'22

FY22

-15.9% cc

-19.7% cc

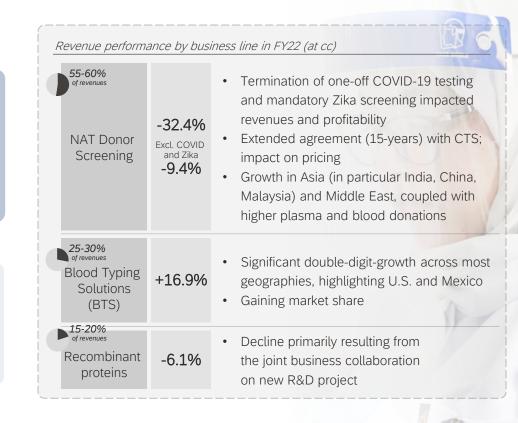
-8.0%

-13.8%

- Excluding one-off COVID-19 and mandatory Zika testing, Diagnostic declined by 4.6% cc in FY22
- Blood typing solutions was the main growth driver
- One off COVID-19 and mandatory Zika testing impacted total gross margin by 210bps vs. FY21

Commercial milestones

- Launch in Q2'23 of AlphaID™ At Home, an OTC free service to assess genetic risk of developing alpha-1, in the U.S.
- · Launch of the new DG Gel 8 card in the U.S.
- Procleix Plasmodium and Promonitor Quick ADL awarded the CE mark



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» Performance by Business Unit | Bio Supplies

Integration of Access Biologicals Driving Strong Revenue Growth

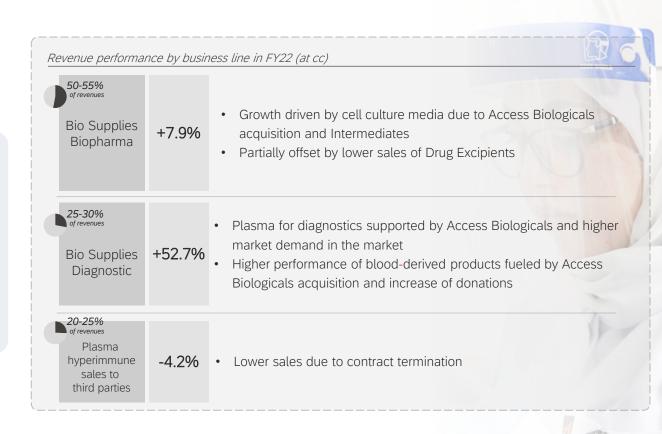
Q4'22 FY22

+32.8% cc +13.2% cc

+51.2% +26.1%

Access Biologicals as a high growth engine

- Vertical integration to achieve higher margins from Grifols' products
- Commercial knowledge to grow in the cell culture market, in-vitro diagnostics and diagnostic R+D solutions
- Enhanced and reinforced Bio Supplies portfolio with a more robust offering of biological products
- Boost Grifols' standing as a reputable supplier of biological products



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» Group Financial Performance

Delivering on Guidance for FY 2022

Sustainable revenue growth	Guidance FY22	FY22 Figures	
Revenue (stand-alone) Revenue (combined w/ Biotest)	€5.6-5.8bn €5.8-6.0bn	€5.7bn €6.1bn	⊗
Capturing operational leverage			
EBITDA Adj. margin (stand-alone) EBITDA Adj. margin (combined w/ Biotest)	20-21% 20-21%	20.6%	⊗
3 Strengthening balance sheet			
Leverage ratio	7.9x	7.1 x	⊗

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» Group Financial Performance

Accelerated Growth and Improved Profitability Marked FY22 Performance

		Q4'22			FY22	
(EUR in millions)	Grifols	Biotest	Combined	Grifols	Biotest	Combined
Revenues	1,558	155	1,713	5,703	361	6,064
% growth	+22.5%	-	+34.7%	+15.6%	-	+22.9%
% growth at cc	+8.6%	-	+20.9%	+5.1%	-	+12.4%
Gross Profit	556	43	599	2,142	90	2,232
% margin	35.7%	27.6%	35.0%	37.6%	24.9%	36.8%
Opex	397	39	436	1,455	97	1,552
% growth at cc	+7.6%	-	+7.6%	+4.6%	-	+4.6%
EBITDA	276	18	294	1,198	23	1,221
% growth at cc	+77.3%	-	+91.5%	+14.0%	-	+16.5%
% margin	17.7%	11.8%	17.2%	21.0%	6.4%	20.1%
EBITDA Adj.	316	32	348	1,174	73	1,247
% margin	20.3%	20.5%	20.3%	20.6%	20.2%	20.6%
Net income	20	(0)	20	224	(16)	208
% growth	n/a	-	n/a	+18.6%	-	+10.4%

Robust revenue growth driven mainly by Biopharma's key proteins and increased plasma supply; product mix; pricing and FX tailwind; and a notable contribution from Biotest

Gross margin impacted by

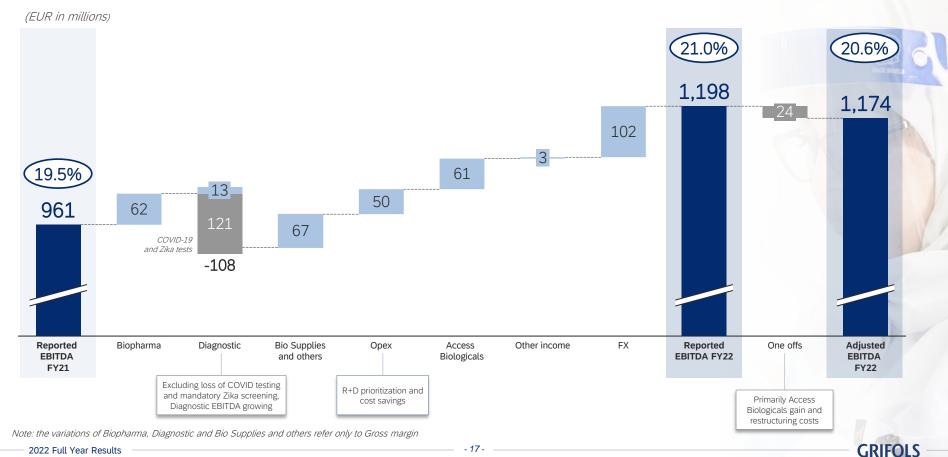
- (i) In Biopharma, high cost per liter from the plasma collected in 2021 and the majority of 2022 due to high donor compensation and labor costs, albeit having declined significantly in Q4 and onwards
- (ii) Loss in Diagnostic driven by one-off COVID testing and mandatory Zika screening, which adversely impacted total gross margin by 100bps vs. Q4'21 and 210bps vs. FY21

Operating leverage continues to support greater profitability at EBITDA level backed by SG&A cost savings and R+D prioritization, offsetting inflationary pressures and decreased higher margin from lower Diagnostic revenues

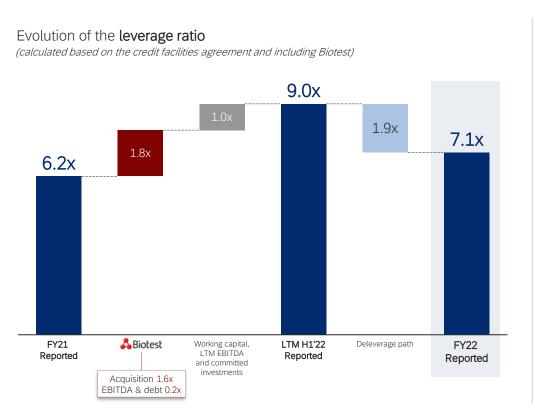
Net profit impacted by higher financial expenses

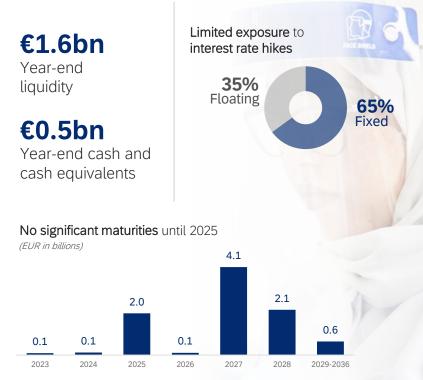
CRIFOL

Sequential EBITDA Improvement Continues



Operational Performance Enabling a Reduction in Leverage Ratio





2022 Full Year Results -- 18- GRI

Annualized Cash Savings of Approx. EUR400m; Most Initiatives Implemented by 4Q'23 EUR 100m Savings Recognized in P&L and EUR 250m Cash Savings in 2023

Plasma Cost and Operations

Goal

Pillar

Drive down cash cost per liter while creating the most efficient, advanced, donor-friendly, highest quality, world-class plasma procurement operations, and prepare for the 'center of the future'

General & Administrative (G&A)

Streamline corporate functions and reduce indirect spend and headcount in order to increase agility and eliminate redundant activities

Key Initiatives

- Optimize donor center opening hours and days of operation while maintaining desired volume
- Enhance efficiencies through elimination or centralization of positions, digitization and staffing optimization
- Continue to optimize donor commitment compensation
- Improve capacity utilization and throughput while improving donor experience by de-bottlenecking and decreasing donor cycle time
- Streamline overhead and management functions and delayer while offering better support to donor centers
- Manage up underperforming centers
- Implement digital marketing strategy
- Delayering and increased spans of control
- Centralize, consolidate and insource support functions
- Price and demand management
- Reduce IT CAPEX from optimization of capitalized projects
- New travel policies and guidelines

Annualized Savings

EUR 300m

EUR 60m

¹ Compared to comparable 2022 full year data

» Group Financial Performance | Operational Improvement Plan

Annualized Cash Savings of Approx. EUR400m; Most Initiatives Implemented by 4Q'23 EUR 100m Savings Recognized in P&L and EUR 250m Cash Savings in 2023



One-time restructuring charge of approximately EUR 140 million, to be accrued in Q1'23

2022 Full Year Results

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¹ Compared to comparable 2022 full year data

Strong Sales Growth Driven by Biopharma and Further Margin Expansion in 2H'23

Revenue (at cc)

Total revenue

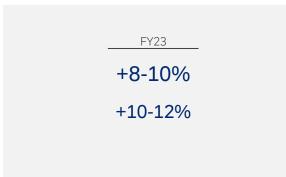
Biopharma

EBITDA

EBITDA Adjusted Margin (stand-alone)

EBITDA Adjusted (combined)

EBITDA annualizing cost savings (stand-alone)



H1'23 H2'23 FY23

19-20% 23-25% 21-23%

EUR 1.4bn

EUR 1.7bn 27-28%

- Plasma collections increase in 2022 underpins strong sales growth in 2023 backed by solid underlying volume demand, pricing and product mix
- Biotest continues to significantly contribute

- H1'23 margins continue to be impacted by high cash CPL in 2022 due to inventory accounting (c.9 months lag)
- Significant margin expansion in H2'23 as meaningful cash CPL declines in 4Q'22 and 2023 further supported by implementation of operational improvement plan

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Laser-Focused and Committed to Execution in 2023





- Reinforce competitiveness, reduce global cost base, and enhance organizational accountability, agility, efficiency, and effectiveness
- Implementation is ongoing to achieve EUR 400 million annualized cash cost savings tackling cost per liter and G&A
- · Currently project managed, tracked and monitored on a weekly basis

Governance and actions in place to deliver enhanced financial performance and increase shareholder value





Guidance

- · Solid revenues growth driven by Biopharma
- Significant margin expansion in 2H'23 as improvement plan advances
- EUR 1.7bn at 27-28% margin stand-alone incl. annualized savings in FY23
- Biotest will deliver strategic value in the mid and long-term but margin dilutive in the short-term





- Accelerating Deleverage
- Organic EBITDA improvement, enhancement of inventory management and cash flow generation in order to reduce leverage ratio
- Execute on deleveraging transaction in 2023

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- 5.1. Sustainability
- 5.2. Financials



Reinforcing Our Sustainability Pillars







The effort and dedication of our people improves patients' lives and helps create a healthier world

Committed to a more human leadership style and to a culture where training, promotion and talent are the driving forces behind professional development

Diversity, inclusivity, equal opportunities and parity are unwavering priorities

2022 Key figures



4.7M +

training

hours

Gender pay gap

0.9% 3.0% 1.4%

2.8%

26,300+ employees (including Biotest)

11,500+ new hires

~900

workers with

disabilities

60%

65%+

of promotions are women

We are the bridge between donor and patient while we work to guarantee blood plasma supply

We build strong communities and take great care of our donors

Thanks to donors' generosity and commitment we are able to develop plasmaderived treatments, essential to improve the health of thousands of patients

+000,000

patients treated

€23.8bn

positive impact for patients

5.7x

improvement in patients' quality of life in relation to treatment cost

8,245

hemophilia patients treated 2014-2021

920,000+

donors

€5.2bn

positive impact on donors and local communities

product donations

80+

patient associations supported

25 GRIFOLS 2022 Full Year Results

» Sustainability

Reinforcing Our Sustainability Pillars



Our People



Commitment to Donors and Patients

Impact on Society

Environmental Responsibility



Determined to make a **positive impact** on society, with **far-reaching**, direct-impact

Social initiatives delivered through our **foundations**

We participate actively in **local communities**, support **local organizations** and strive to increase the **multiplier effect** generated by our activity

2022 Key figures

Public-private partnerships

€9.6bn total economic impact

193,000

jobs created



donated to Ukraine



28+

workshops, conferences and seminars

VÍCTOR GRÍFOLS i LUCAS 60+

2021

educational initiatives in 5 countries

€32M

CBS 🚫

2022

social initiatives



The future of people goes hand in hand with the future of the planet

Actively reducing the impact of our activity on the environment, ensuring efficient resource management

Striving to mitigate the impact of climate change

€34M

resources allocated

+35%

increase remote working -49%

reduction in air travel vs. 2019 74%

of production from facilities with ISO 14001 certification

3M m³

water consumption -8% vs. 2021

Scope 3 SBTi

in the last phase of verification

26%

of electricity used comes from renewable sources



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» Net Revenue by Division and Region

In thousands of euros		1Q 2022			2Q 2022			3Q 2022			4Q 2022			2022	
	Grifols	Biotest	Combined												
Sales	1,267,192	-	1,267,192	1,444,613	98,287	1,542,900	1,433,365	107,766	1,541,131	1,557,558	155,186	1,712,744	5,702,728	361,239	6,063,967
% vs. prior year*	7.0%		7.0%	6.9%		14.1%	27.4%		37.0%	22.5%		34.7%	15.6%		22.9%
% vs. prior year cc**	1.4%		1.4%	(2.2%)		5.1%	13.7%		23.2%	8.6%		20.9%	5.1%		12.4%
Biopharma	1,022,508	-	1,022,508	1,192,095	98,287	1,290,382	1,157,415	107,766	1,265,181	1,272,125	155,186	1,427,311	4,644,143	361,239	5,005,382
% vs. prior year*	13.5%		13.5%	9.9%		19.0%	36.8%		49.5%	29.5%		45.2%	21.7%		31.2%
% vs. prior year cc**	7.1%		7.1%	0.1%		9.2%	21.3%		34.0%	14.2%		30.0%	10.1%		19.6%
Diagnostic	169,749	-	169,749	159,687	-	159,687	169,620	-	169,620	172,236	-	172,236	671,292	-	671,292
% vs. prior year*	(16.5%)		(16.5%)	(16.9%)		(16.9%)	(13.6%)		(13.6%)	(8.0%)		(8.0%)	(13.8%)		(13.8%)
% vs. prior year cc**	(19.8%)		(19.8%)	(22.4%)		(22.4%)	(20.8%)		(20.8%)	(15.9%)		(15.9%)	(19.7%)		(19.7%)
Bio Supplies	23,747	-	23,747	28,806	-	28,806	44,214	-	44,214	49,309	-	49,309	146,076	-	146,076
% vs. prior year*	(17.5%)		(17.5%)	17.6%		17.6%	47.9%		47.9%	51.2%		51.2%	26.1%		26.1%
% vs. prior year cc**	(22.0%)		(22.0%)	7.9%		7.9%	29.9%		29.9%	32.8%		32.8%	13.2%		13.2%
Others & intersegments	51,188	-	51,188	64,025	-	64,025	62,116	-	62,116	63,888	-	63,888	241,217	-	241,217
% vs. prior year*	(0.4%)		(0.4%)	26.9%		26.9%	18.8%		18.8%	(7.5%)		(7.5%)	8.1%		8.1%
% vs. prior year cc**	(2.9%)		(2.9%)	20.8%		20.8%	10.5%		10.5%	(14.9%)		(14.9%)	1.9%		1.9%
Sales	1,267,192	-	1,267,192	1,444,613	98,287	1,542,900	1,433,365	107,766	1,541,131	1,557,558	155,186	1,712,744	5,702,728	361,239	6,063,967
% vs. prior year*	7.0%		7.0%	6.9%		14.1%	27.4%		37.0%	22.5%		34.7%	15.6%		22.9%
% vs. prior year cc**	1.4%		1.4%	(2.2%)		5.1%	13.7%		23.2%	8.6%		20.9%	5.1%		12.4%
US + CANADA	848,261	-	848,261	967,557	1,165	968,722	993,706	954	994,660	1,043,964	-	1,043,964	3,853,488	2,119	3,855,607
% vs. prior year*	14.1%		14.1%	16.1%		16.2%	33.9%		34.0%	25.0%		25.0%	22.2%		22.2%
% vs. prior year cc**	6.5%		6.5%	4.2%		4.4%	16.0%		16.1%	7.6%		7.6%	8.4%		8.5%
EU	208,768	-	208,768	214,521	50,334	264,855	210,998	57,052	268,050	217,508	73,030	290,538	851,795	180,416	1,032,211
% vs. prior year*	(10.0%)		(10.0%)	(2.8%)		20.1%	(5.2%)		20.5%	(6.0%)		25.5%	(6.0%)		13.9%
% vs. prior year cc**	(10.2%)		(10.2%)	(3.3%)		19.7%	(5.9%)		20.0%	(6.6%)		25.1%	(6.5%)		13.5%
ROW	210,163	-	210,163	262,535	46,788	309,323	228,661	49,760	278,421	296,086	82,156	378,242	997,445	178,704	1,176,149
% vs. prior year*	0.3%		0.3%	(11.8%)		3.9%	42.9%		74.0%	44.5%		84.6%	14.4%		34.9%
% vs. prior year cc**	(3.8%)		(3.8%)	(19.2%)		(3.6%)	30.0%		60.9%	30.1%		70.3%	5.1%		25.6%

^{*} For comparison purposes, 2021 figures have been reclassified in accordance with new business units; ** Constant currency (cc) excludes exchange rate fluctuations over the period.

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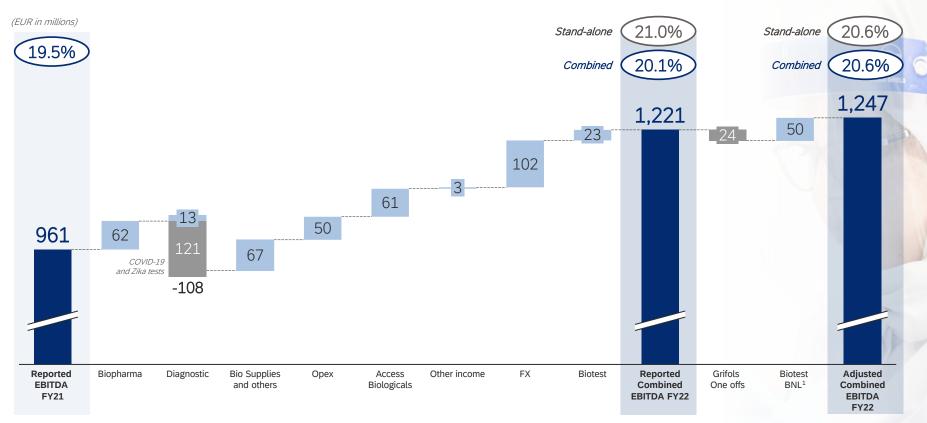
» Profit and Loss

In thousands of euros	1Q 2022	2Q 2022	3Q 2022	4Q 2022	2022
NET REVENUES	1,267,193	1,542,899	1,541,130	1,712,745	6,063,967
% vs. prior year	7.0%	14.1%	37.0%	34.7%	22.9%
COST OF SALES	(772,592)	(964,949)	(981,260)	(1,113,636)	(3,832,437)
% vs. prior year	18.6%	25.1%	42.6%	29.5%	29.0%
GROSS MARGIN	494,601	577,950	559,870	599,109	2,231,530
% vs. prior year	-7.3%	-0.5%	28.2%	45.5%	13.7%
% Net revenues	39.0%	37.5%	36.3%	35.0%	36.8%
R&D	(76,155)	(85,127)	(93,614)	(106,244)	(361,140)
% vs. prior year	6.1%	-1.9%	2.2%	1.4%	1.8%
SG&A	(259,417)	(308,473)	(292,823)	(329,710)	(1,190,423)
% vs. prior year	0.9%	23.5%	9.5%	14.8%	12.1%
OPERATING EXPENSES	(335,572)	(393,600)	(386,437)	(435,954)	(1,551,563)
% vs. prior year	2.0%	16.9%	7.7%	11.2%	9.5%
OTHER INCOME	3,583	925	14,678	3,049	22,235
% vs. prior year	-	-	-	-81.3%	36.4%
SHARE OF RESULTS OF EQUITY ACCOUNTED INVESTEES - CORE ACTIVITIES	(637)	80,096	13,276	10,743	103,478
% vs. prior year	-107.4%	1152.7%	-8.9%	257.5%	217.9%
OPERATING RESULT (EBIT)	161,975	265,371	201,387	176,947	805,680
% vs. prior year	-23.9%	5.9%	118.1%	351.7%	35.4%
% Net revenues	12.8%	17.2%	13.1%	10.3%	13.3%
FINANCIAL RESULT	(79,373)	(119,380)	(114,830)	(129,358)	(442,941)
% vs. prior year	35.2%	96.6%	78.4%	37.6%	59.4%
SHARE OF RESULTS OF EQUITY ACCOUNTED INVESTEES	(435)	(271)	(64)	(712)	(1,482)
% vs. prior year	-101.3%	-24.5%	-161.1%	-31.5%	(104.5%)
PROFIT BEFORE TAX	82,165	145,722	86,493	46,877	361,257
% vs. prior year	-56.5%	-23.1%	208.1%	-183.9%	3.1%
% Net revenues	6.5%	9.4%	5.6%	2.7%	6.0%
INCOME TAX EXPENSE	(20,471)	(30,804)	(27,320)	(11,516)	(90,111)
% vs. prior year	-45.8%	-18.7%	386.5%	198.1%	5.9%
% of pre-tax income	24.9%	21.1%	31.6%	24.6%	24.9%
CONSOLIDATED PROFIT	61,694	114,918	59,173	35,361	271,146
% vs. prior year	-59.1%	-24.2%	163.4%	-159.2%	2.2%
RESULT ATTRIBUTABLE TO NON-CONTROLLING INTERESTS	(8,385)	(24,578)	(14,614)	(15,290)	(62,867)
% vs. prior year	-60.2%	67.0%	-33.7%	-18.7%	(17.9%)
GROUP PROFIT	53,310	90,339	44,558	20,072	208,279
% vs. prior year	-59.0%	-34.0%	10220.2%	-125.6%	10.4%
% Net revenues	4.2%	5.9%	2.9%	1.2%	3.4%
EBITDA REPORTED	252,553	365,752	308,360	294,354	1,221,019
% variation	-14.9%	8.3%	64.8%	110.4%	27.0%
% Net revenues	19.9%	23.7%	20.0%	17.2%	20.1%



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"> Financial Performance | Margins | Grifols EBITDA Combined FY21 vs. FY22



Note: the variations of Biopharma, Diagnostic and Bio Supplies and others refer only to Gross margin

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¹ Biotest Next Level (BNL) project is aimed to expand production capacity in Dreieich, Germany, and to develop three key R&D projects (IgG Next Gen, Trimodulin, Fibrinogen)

» Cash Flow

In thousands of euros	2022	2021
REPORTED GROUP PROFIT	208,279	188,726
DEPRECIATION AND AMORTIZATION	407,864	359,767
NET PROVISIONS	69,983	64,092
OTHER ADJUSTMENTS AND OTHER CHANGES IN WORKING CAPITAL	(99,844)	180,683
CHANGES IN INVENTORIES	(600,245)	(157,474)
CHANGES IN TRADE RECEIVABLES	(73,518)	(39,227)
CHANGES IN TRADE PAYABLES	76,614	408
CHANGE IN OPERATING WORKING CAPITAL	(597,149)	(196,293)
NET CASH FLOW FROM OPERATING ACTIVITIES	(10,867)	596,975
BUSINESS COMBINATIONS AND INVESTMENTS IN GROUP COMPANIES	(1,533,264)	(519,128)
CAPEX	(297,790)	(280,889)
R&D/OTHER INTANGIBLE ASSETS	(77,770)	(34,198)
OTHER CASH INFLOW / (OUTFLOW)	(69,999)	(19,934)
NET CASH FLOW FROM INVESTING ACTIVITIES	(1,978,823)	(854,149)
FREE CASH FLOW	(1,989,690)	(257,174)
PROCEEDS FROM / (PAYMENTS) FOR EQUITY INSTRUMENTS	(3,459)	(125,703)
ISSUE / (REPAYMENT) OF DEBT	(177,372)	2,746,380
DIVIDENDS (PAID) / RECEIVED	10,125	(247,498)
OTHER CASH FLOWS FROM/(USED IN) FINANCING ACTIVITIES	(2,787)	(75,500)
NET CASH FLOW FROM FINANCING ACTIVITIES	(173,493)	2,297,679
TOTAL CASH FLOW	(2,163,183)	2,040,505
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	2,675,611	579,647
EFFECT OF EXCHANGE RATE CHANGES IN CASH AND CASH EQUIVALENTS	35,551	55,459
CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD	547,979	2,675,611



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» Balance Sheet

ASSETS

In thousands of euros	December 2022	December 2021
NON-CURRENT ASSETS	16,880,390	13,723,555
GOODWILL AND OTHER INTANGIBLE ASSETS	10,858,608	8,661,508
PROPERTY PLANT & EQUIPMENT	3,270,937	2,547,497
INVESTMENTS IN EQUITY ACCOUNTED INVESTEES	1,955,177	1,999,776
NON-CURRENT FINANCIAL ASSETS	620,745	362,267
OTHER NON-CURRENT ASSETS	174,923	152,507
CURRENT ASSETS	4,653,587	5,510,280
NON CURRENT CONTRACT ASSETS HELD FOR SALE	4,969	
INVENTORIES	3,201,357	2,259,354
CURRENT CONTRACT ASSETS	35,154	1,939
TRADE AND OTHER RECEIVABLES	738,651	499,708
OTHER CURRENT FINANCIAL ASSETS	43,663	2,029,707
OTHER CURRENT ASSETS	81,814	64,079
CASH AND CASH EQUIVALENTS	547,979	655,493
TOTAL ASSETS	21,533,977	19,233,835

In thousands of euros	December 2022	December 2021	
EQUITY	8,457,544	7,317,098	
CAPITAL	119,604	119,604	
SHARE PREMIUM	910,728	910,728	
RESERVES	4,326,436	4,133,388	
TREASURY STOCK	(162,220)	(164,189)	
CURRENT YEAR EARNINGS	208,279	188,726	
OTHER COMPREHENSIVE INCOME	727,111	335,352	
NON-CONTROLLING INTERESTS	2,327,606	1,793,489	
NON-CURRENT LIABILITIES	11,120,586	8,442,425	
NON-CURRENT FINANCIAL LIABILITIES	9,960,562	7,768,950	
OTHER NON-CURRENT LIABILITIES	1,160,024	673,475	
CURRENT LIABILITIES	1,955,847	3,474,312	
CURRENT FINANCIAL LIABILITIES	795,686	2,438,291	
OTHER CURRENT LIABILITIES	1,160,161	1,036,021	
TOTAL EQUITY AND LIABILITIES	21,533,977	19,233,835	

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